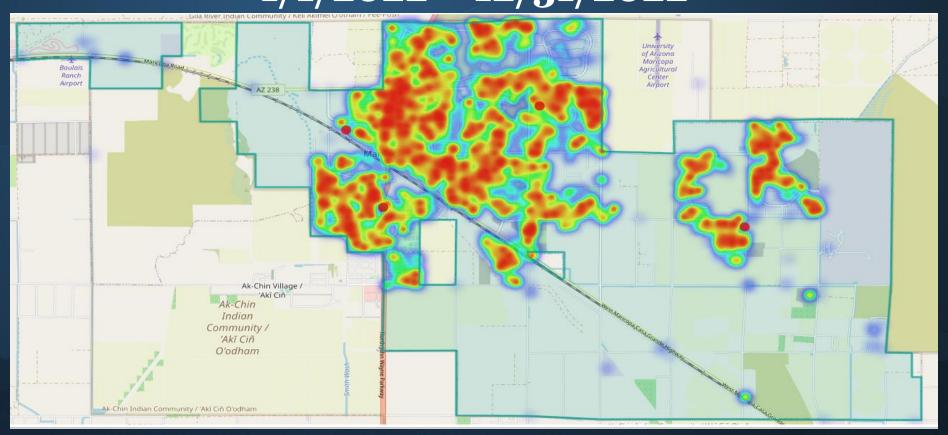


Certificate of Necessity

Medical Transport Ambulances

Heat Map of Medical Calls 1/1/2022 - 12/31/2022



Current CON Response Times American Medical Response (AMR)

Outside city limits of Casa Grande, Florence, & Coolidge:

- 10 mins on 35% of all emergency ambulance calls
- 15 mins on 50% of all emergency ambulance calls
- 20 mins on 70% of all emergency ambulance calls
- 30 mins on 90% of all emergency ambulance calls
- 45 mins on 100% of all emergency ambulance calls

This standard has not evolved in decades



Response Times City of Maricopa

<u>Code 2</u>

- 20 mins on 90% of ambulance calls
- 30 mins on 95% of ambulance calls
- 40 mins on 99% of ambulance calls

Code 3

- 10 mins on 90% of ambulance calls
- 15 mins on 95% of ambulance calls
- 20 mins on 99% of calls



Behind the Numbers

Revenues

- Revenues based on EMS calls for service
 - Advanced Life Support (ALS)Transport Rate \$1,516
 - Basic Life Support (BLS)Transport Rate \$1,408
 - Mileage Rate \$23.78

Expenses

- AHCCS
- Medicare
- Bad debt
- Medical Supplies
- Employees (salaries +5%/year; benefits +10%/year)
- Operating
- Dispatch



Personnel Costs

| Employees | Total Salary | Upfitting | Total Benefits | Total Onboarding Cost |
|-----------|--------------|-----------|----------------|-----------------------|
| 28 | \$1,709,059 | \$85,937 | \$1,131,169 | \$2,926,166 |

Positions

- 16x Paramedics
- 11x EMTs
- 1x EMS Analyst

Relevant Factors

- Civilian Staff
- Personnel Costs include:
 - Salary (+5% ea. yr.)
 - Benefits (+10% ea. yr.)
 - Physical
 - Ongoing IT subscriptions
 - Uniform Allowance



Capital Costs

| Total Ambulance Cost | Yearly Maintenance Cost | Yearly Fuel Cost |
|----------------------|-------------------------|------------------|
| \$1,751,375 | \$90,000 | \$60,000 |

Units Proposed

- 4x Primary Units
- 1x Reserve Unit
- 1x Training Unit

Ambulance Upfitting

- Upfitting \$1,000,000
- Annual Maintenance per unit -\$15,000
- Annual Fuel per unit \$10,000
- Ambulance \$340,272

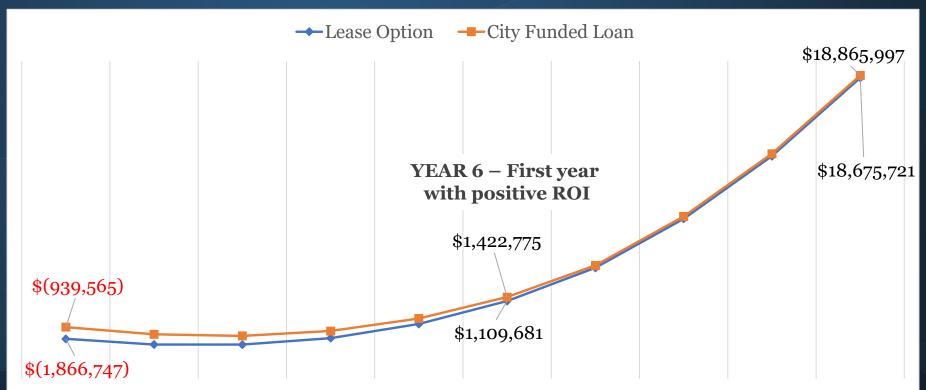


10 Year Net Revenue Projection





10 Year ROI Projection





CON Application Process

