

Investment Management Services

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What are the investment objectives?

The primary investment objectives in order of priority are:

- #1 Safety of investment principal
- #2 Liquidity of investments to meet cash flow needs
- #3 Yield (maximize investment return without compromising objective #1 or #2)



Allowable City Investments

- CD's
- Savings accounts
- LGIP
- U.S. Treasury & Agency debt
- Repurchase agreements
- Arizona government debt instruments
- Highly rated commercial paper and corporate debt



What are investment management services?

- Contracted services to administer a portion of the City's cash and investments in order to achieve the investment objectives
- Contractor actively monitors portfolio of fixed income securities
- Reports are generated monthly and investment income can be benchmarked to determine effectiveness



What are investment management services? (con't)

- Investment management services can maximize investment earnings while still maintaining safety of investments
- PFM Asset Management
 - Manages approximately \$42 billion in assets specializing in government and not-for-profit clients
 - Multiple Arizona clients
 - Market expertise



Strategy

- For FY11-12, LGIP rate of return is slightly above 10 basis points (0.1%) due to liquidity of LGIP pools 5 & 7
 - A 1% rate of return would result in an additional \$400,000 in revenue
- Staff will work with contractor to increase duration of investments
 - Max Maturity <= 3 years</p>
 - Weighted average maturity <= 1.5 years</p>



Strategy – Specific Steps

- 1. Analyze/review investment policy
 - Strategies to improve return while avoiding risk
- 2. Select custodial safekeeping bank
 - Securities are held in the City's name
- 3. Determine the City's cash flows
 - Plan investments to meet cash flow needs



Strategy – Specific Steps

- 4. Develop benchmarks
 - Formalize expectations/evaluate effectiveness of performance
- 5. Develop long term investment strategy
 - Utilize contractor expertise in the market
- 6. Execute City approved trades
 - Contractor will shop for investments and settle with custodial bank



Strategy – Specific Steps

- 7. Review monthly and quarterly reporting and receive education and training as requested
- 8. Solidify investment earnings revenue estimates



Proposal

- Contract with PFM Asset Management
- Follow the strategy to initiate the investment program
- Continually monitor and review performance



Questions?

