

Strategic Work Plan 2017-18

July 18, 2017 Gregory E. Rose, ICMA-CM

Areas of Emphasis:

- 1. Land use
- 2. Housing and availability
- 3. Transportation
- 4. Water, waste water, and utilities
- 5. Environment Stewardship and Flood Mitigation
- 6. Technology, infrastructure, and regional commitments



- 347 Transportation Study (CMO)
- Pursue centralized Flood Management Study (CMO)
- Coordinate Pinal County Government Alliance (CMO)
- Implement Area Transportation Plan (PW and DS)
- Coordinate CIP/Development Arterial Improvement (PW)



- Temporary pavement improvements for Public Safety (PW)
- Assist coordination of SR 347 Overpass (PW)
- Conduct transportation corridors and connectivity studies (PW)
- Establish Aesthetic Standards for public Right of Way (PW)
- Update of Engineering Standards (PW)
- Facilitate a smooth flowing network (PW)



- Establish Truck Routes (PW)
- Update City Code (PW)
- Assist Coordination for Flood Control District Feasibility (PW)
- Monitor the Corp of Engineers Lower Santa Cruz River Study and Recommend Courses of Action (PW)
- Update 2006 Subdivision Ordinance (DS)
- Develop Annexation Strategy (DS)



- Update Redevelopment Area Plan (DS)
- Implement City Center Plan (DS)
- Create Small Lot Design Standards (DS)
- Create Community Facility District Policy (DS)
- Create Housing Plan (DS)
- City of Maricopa Transit Demand Study (DS)
- Installation of Bus Shelters (DS)



Areas of Emphasis:

- 1. A diverse and sustainable economy.
- 2. A climate of rich educational opportunities for all.
- 3. Responsive and high quality services and process support.



- Recruit Quality Companies (ED)
- Implement E.D. Strategic Plan (ED)
- Produce Business Beat (ED)
- Attend Sales Missions (ED)
- Participate in Negotiations (ED)
- Partner with Educational Institutions (ED)



- Coordinate with Maricopa Center for Entrepreneurship (ED)
- Business Support (ED)
- Develop Business Marketing Materials (ED)
- City-Owned Land Development (ED)
- Quarterly Broker Breakfast (ED)
- Coordinate Business Retention and Expansion Visits (ED)



- SR 347 Business Outreach and Support (ED)
- Beautification of SR347 Street Program Research (ED)
- Performance Measures (DS)
- Ongoing SmartGOV Training/Expansion (DS)
- Coordinate 2nd Saturday Market (CS)



Community Resources and Quality of Life Amenities

Areas of Emphasis:

- 1. Parks, Recreation, and Leisure
- 2. Cultural, Historical, Worship and Community-Oriented facilities and programs
- 3. Libraries
- 4. Quality Healthcare Services and Facilities
- 5. Cemeteries



Community Resources and Quality of Life Amenities

- Closed Captioning (CMO)
- Website Redesign (CMO)
- Revive Maricopa in Motion (CS)
- Explore Interest in Car show Event (CS)
- Explore Pet Parade Interest (CS)



Community Resources and Quality of Life Amenities

- Pursue CAPRA (CS)
- Coordinate Volunteer Recognition (CS)
- Force Boot Camp (CS)
- Ongoing SmartGOV Training/Expansion (DS)



Vision: Maricopa is a safe and livable community in which citizen involvement supports and upholds the values of being safe and secure in one's own community.

Goal 1: Maintain a community in which all residents, businesses, and visitors are safe.

Goal 2: Increase meaningful citizen participation in community policing efforts, especially within neighborhoods.



- Car Seat Program (Fire)
- Hydrant Program (Fire)
- Fire SmartGov Transition (Fire)
- Juvenile Fire Setter Program (Fire)
- CERT Enhancement (Fire)
- Public Information Officer Program Enhancement (Fire)
- Battalion Safety Officers (Fire)
- Emergency Signal Preemption (Fire)



- Administrative Assistant Resource Management (Fire)
- Fire Engine Replacement (Fire)
- Share Point Software Upgrades (Fire)
- Update Code Enforcement Process (DS)
- Provide Comprehensive Service to Community (PD)
- Provide Comprehensive Communications Center (PD)
- Officer Wellness (PD)
- CALEA (PD)



- Technology in Policing (PD)
- School Safety and Collaboration (PD)
- Maintain Efficient Fleet Management (PD)
- Efficient Public Safety Response (PD)
- Crime Prevention Officer (PD)
- Crime Prevention Through Environmental Design (PD)
- Community Policing (PD)
- 21st Century Policing: Community Policing (PD)



Community Pride, Spirit, and Relationships

Areas of Emphasis:

- 1. Community Image and Brand
- 2. Community Engagement, Volunteerism, and Involvement.
- 3. Vital Regional Relationships



Community Pride, Spirit, and Relationships

- Maricopa Citizen Leadership Academy (CMO)
- State of the City Address (CMO)
- Public Information/Marketing (CMO)
- Quarterly Newsletter (CMO)
- Age-Friendly Maricopa (CMO)



Community Pride, Spirit, and Relationships

- Veteran Affairs Committee (CMO)
- Coordinate two Town Hall Meetings (CMO)
- Conduct Youth Town Hall (CS)
- Arts and Culture Task Force (CS)
- Draft report on need for Community Services Mascot (CS)



Vision: Maricopa is a city that holds its financial health and integrity paramount. Fiscal policies are carefully designated to maintain this integrity, ensure fiscal stability, provide long-term sustainability and guide the development and administration of the operating and capital budgets, and debt.



- Goal 1: Maintain a community in which all residents, businesses, and visitors are safe.
- Goal 2: Achieve a more equitable distribution and diversification of tax revenues to city.
- Goal 3: Aggressively pursue all available funding from grants and other services.
- Goal 4: Explore options that recapture or reduce the cost of providing municipal services throughout the city.



- Annual Council Retreat (CMO)
- Annual Executive Team Retreat (CMO)
- Legislative Platform (CMO)
- Manage Contract for State and Federal Lobbyist (CMO)
- Risk Management (CMO)
- Southwest Gas Franchise Agreement (CMO)
- Performance Management System (CMO)
- Address Copper Sky Fund Imbalance (CS/FIN/CMO)



- CIP and Annual Operating Budget Preparation (FIN)
- Comprehensive Annual Financial Report Preparation (FIN)
- Munis Training and Implementation of Additional Functionality (FIN)
- Hire an Accountant (FIN)
- Explore Formation of P.E.A.R.L. Foundation (CS)
- Evaluate Special Event Process (CS)



- Pursue Field Sponsorships (CS)
- Analyze Current Fees (DS)
- Munis Maximized (HR)
- Coordinate Safety Committee (HR)
- Supervisory Training and Development (HR)



- Complete Class and Comp Study (HR)
- Continue and Improve Wellness Program (HR)
- Update Personnel Policies (HR)
- EO Refresher Training (HR)
- Microfilming Permanent Records (Clerk)
- BCC Training (Clerk)
- BCC Volunteer Appreciation Lunch (Clerk)



- Prepare Election Manual (Clerk)
- Network Infrastructure Upgrade (IT)
- Cyber Security (IT)
- Data Center Power Upgrade (IT)
- Improve Desktop Support (IT)

